2 April 2025

RA International Group plc

("RA International" or the "Company")

Admission Statement

The Board of RA International Group plc, a specialist provider of complex and integrated remote site services to organisations globally, announces the admission of its Ordinary Shares to trading on Asset Match ahead of its first auction.

It is intended that the first auction in the Company's shares will be held in April. Thereafter, auctions are expected to be held every quarter. More information, including exact auction dates and details on how to buy and sell, are available on the company profile page.

The Directors of the Company are:
Soraya Narfeldt, *(Chief Executive Officer)*
Lars Narfeldt, *(Chief Operating Officer)*
Dave Marshall, *(Group Finance Director)*

Registered office:
1 Fleet Place, London, EC4M 7WS

Soraya Narfeldt, CEO of RA International Group plc, commented:
"The Board are really pleased to be working with Asset Match to provide ongoing liquidity for our shareholders and a platform for trading shares. We believe that the trading platform offers all required capabilities to enable a simple continuation of trading of our shares."

1. Company Description
RA International is a leading provider of services to remote locations. The Group offers its services through three channels: construction, integrated facilities management and supply chain, and services two main client groups: humanitarian and aid agencies and western government organisations focusing on overseas projects. It has a strong customer base, largely comprising UN agencies, UK and US government departments and global corporations.

The Group provides comprehensive, flexible, mission critical support to its clients enabling them to focus on the delivery of their respective businesses and services. Focusing on integrity and values alongside making on-going investment in its people, locations and operations has over time created a reliable and trusted brand within its sector.

2. Strategy and Prospects
In 2024, RA faced a faced a period of uncertainty driven by geopolitical shifts, economic volatility, and changing policy landscapes. The UK and US elections signalled changes to overseas development assistance (ODA) budgets and spending, creating unpredictability for organisations operating in complex environments like ours.

This market environment led to delays in orders, with decisions on large bids pushed back into the second half of the year. Once awarded, we were then faced with stop orders on some contract mobilisations into 2025.

Despite these challenges, the size and position of the market remains attractive and provides significant opportunities. This is reflected in the scale and duration of our new contract awards which have more than doubled our order book to USD 139m. Mobilisation for the previously announced contract wins have now been approved and are underway.

We continue to submit bids to our core customer base. Approximately half of RA's work is related to peacekeeping operations, either for UN agencies or directly with the UK or US governments. We have track record of over 20 years delivering on the ground knowledge with 19 UN agencies and government departments, ensuring we are well positioned to bid effectively for projects and provide critical goods and services to a variety of missions.

Through our subsidiary RA FS, we are targeting projects outside the continental US, focusing on markets where our competitors do not operate directly. Most of our work to date has been as subcontractors on projects for the Bureau of Overseas Building Operations, the Department of Defense, and the Department of State. We are also partnered with ten companies to compete on large USG IDIQ contracts awarded through framework agreements.

We continue to develop our relationship with the UK Government, and secure orders through the UK Integrated Security Fund, having completed our first project in H2 2024. With new administration in place we are confident that we will begin to see an increase in task order activity and continue to progress with several bids.

3. Board of Directors
Brief biographies of the Directors of the Company are set out below.

Soraya Narfeldt, (Chief Executive Director)
Soraya Narfeldt is a UK citizen who was raised in Sierra Leone by a Scottish father and a Lebanese/African mother. In 2004, Soraya set up RAI FZCO to provide catering, procurement and other services to US multi-nationals, various UN agencies and other western governments. She is a strong advocate and supporter of responsible business practice and has contributed articles on the subject to a number of recognised journals such as Forced Migration Review.

Lars Narfeldt, (Chief Operating Officer)
Lars Narfeldt is a Swedish citizen who spent the first fifteen years of his post university career working with the Swedish government and the UN. Lars worked with SIDA in Palestine and with the UN in The Democratic Republic of Congo, Uzbekistan, Sierra Leone and Afghanistan. While in Sierra Leone, Lars managed a team of over 2,000 individuals and ran the UN Volunteer Programme.

Dave Marshall, (Group Finance Director)
Dave Marshall is a UK qualified chartered accountant, beginning his career in auditing at KPMG in 2008, before moving to the UAE to become Senior Finance Manager for Driver Group Plc. As the Group Financial Director, Dave is responsible for overseeing the Finance function, including forecasting, financial reporting, audit and taxation. Before becoming the Group FD, Dave spent 6 years with RA as our Group Financial Controller, supporting the previous CFO, as well as taking ownership over designing, reviewing and implementing all our financial processes and procedures, including managing our cash flow.

4. Share capital and significant shareholders
At 6 February 2025 the Company's issued share capital consisted of 171,588,526 Ordinary Shares with a nominal value of 10 pence each, each share having equal voting rights.

The Company does not hold any Ordinary Shares in treasury and therefore the number of Ordinary Shares with voting rights is 171,588,526.

The Ordinary Shares are not admitted to trading on any exchange or trading platform other than Asset Match, having exited the Alternative Investment Market (AIM) effective 11 March 2025.

The Company has been notified that the following shareholder(s) are interested in 3% or more of the issued share capital of the company:

Name of shareholder	*Number of Ordinary Shares*	*Percentage holding*
Soraya Narfeldt		55.86%
Lars Narfeldt		24.84%
Henry Spain Investment Services*		8.61%

** Held on behalf of a number of private clients.*

5. Financial statements

The Company's latest interim results for the 6 months period ended 30 June 2024 can be accessed on the company profile page.

6. Legal and Arbitration Proceedings

During the 12 months preceding the date of this document, neither the Company nor any of its subsidiaries has been engaged in or is currently engaged in any litigation or arbitration proceedings which have or may have had in the recent past a significant effect on the financial position of the Company and so far as the directors are aware, there are no such proceedings pending or threatened by or against the Company or any of its subsidiaries.

7. Responsibility Statement

The Directors of RA International plc, as set about above, accept responsibility for the information contained within this document. To the best of the knowledge and belief of the directors (who have taken reasonable care to ensure that such is the case) the information contained in this document is in accordance with the facts and does not omit anything likely to affect the import of such information.

REMINDER: It is intended that the first auction in the Company's shares will be held in **April 2025**. Thereafter, auctions will be held at regular intervals. More information, including exact auction dates and

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